# nvesting in the Future focusing on Opportunities

#### **2016 BNSF Shortline Conference**

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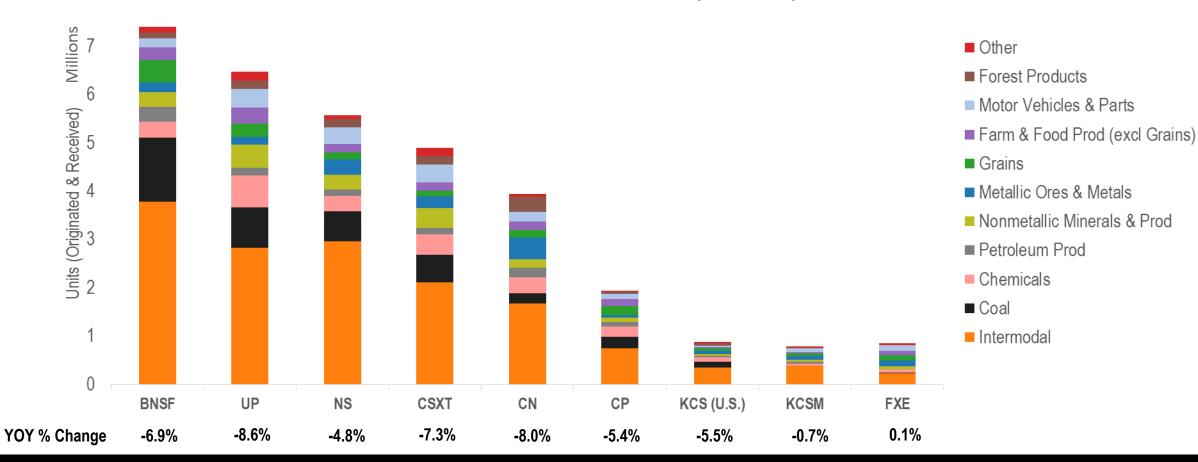
### **Opening And Welcome**

#### Dean Wise

BNSF Railway Vice President, Network Strategy



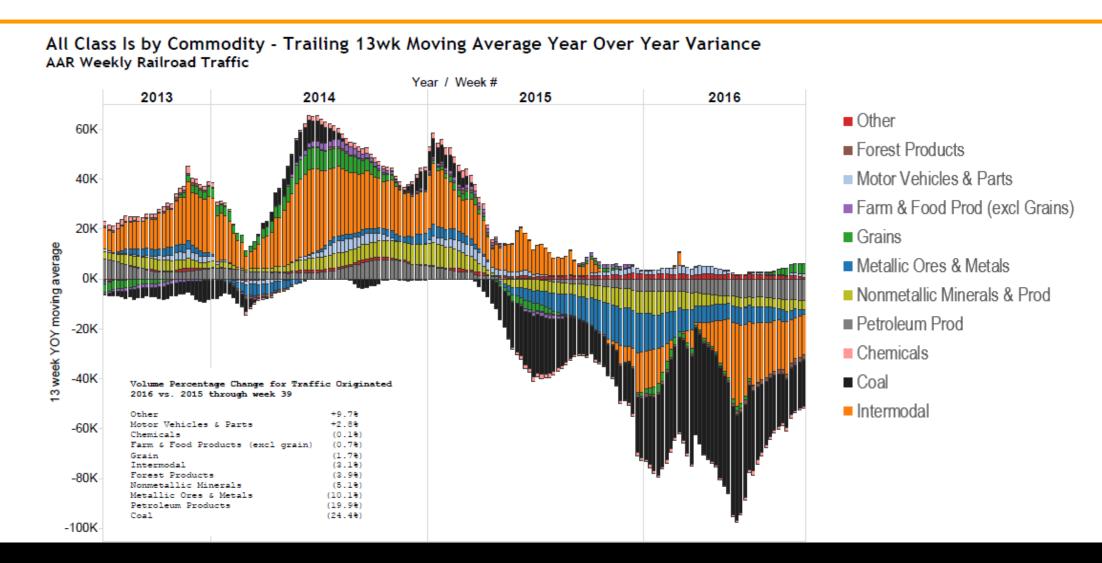
#### Class 1 Traffic 2016 YTD (Week 40)



2016 Traffic Mix – YTD (40 weeks)



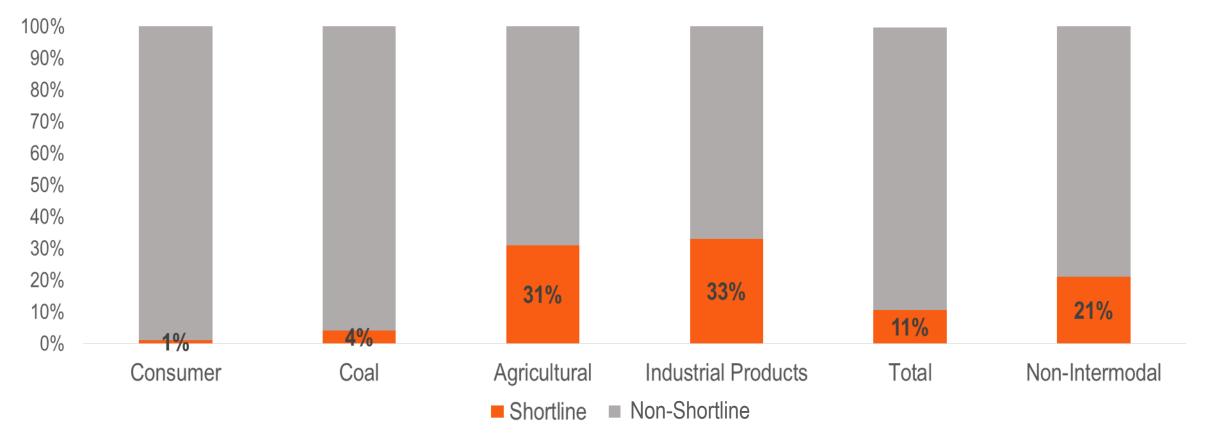
#### Class 1 Commodity Changes (2013 – 2016)





#### Shortlines are Important to BNSF

#### 2016 Shortline Traffic % of BNSF



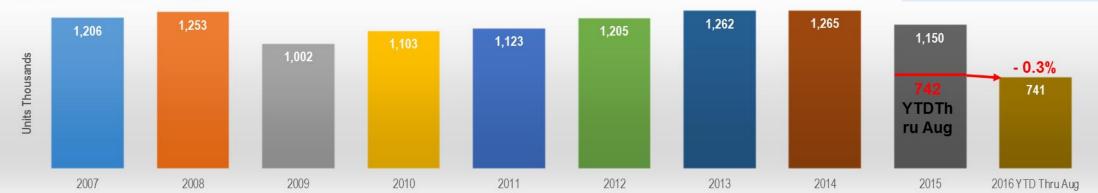


#### BNSF Shortline Volumes 2007 – 2016 (August YTD)

#### Volumes in 2016 continue to decline.

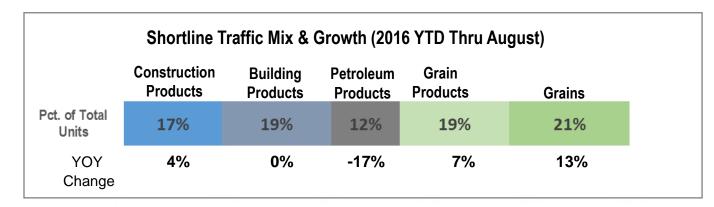
% Change in Units 2015 vs. 2016 (YTD Thru August)	
BNSF Total	- 7.5%
<b>BNSF Shortlines</b>	- 0.3%
Shortline Industry**	- 4.6%
** Source GE Rail Connect Shortline Index thru week 34	

\*\* Source GE Rail Connect Shortline Index thru week 34



#### Annual Shortline Volumes

Excludes NENE, YSVR and ALS volumes

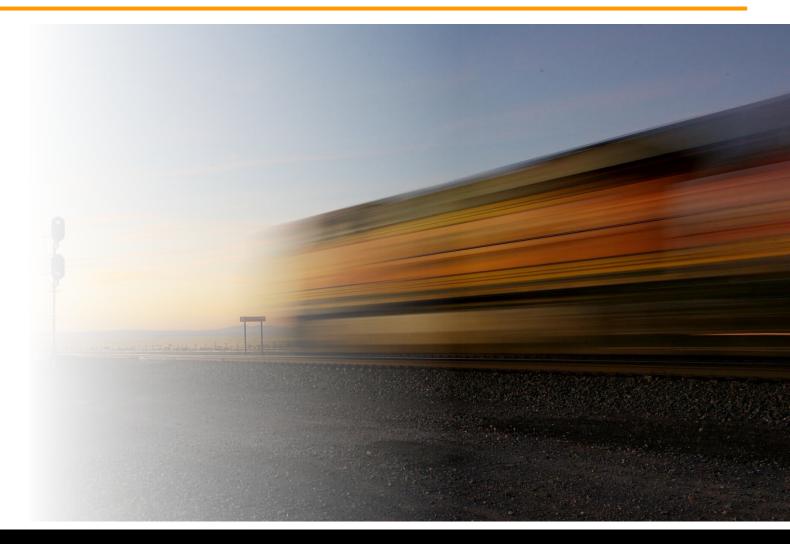




2009-2015 CAGR (Units) 2.3% (vs. 3.4% BNSF Total)

#### **Mutual Expectations**

- **SAFETY** commitment to safety
- **SERVICE** provide excellent service
- **GROWTH** grow our businesses
- VELOCITY/EFFICIENCY create a world class supply chain focused on velocity and efficiency
- INVESTMENT invest in infrastructure for safety, efficiency and growth

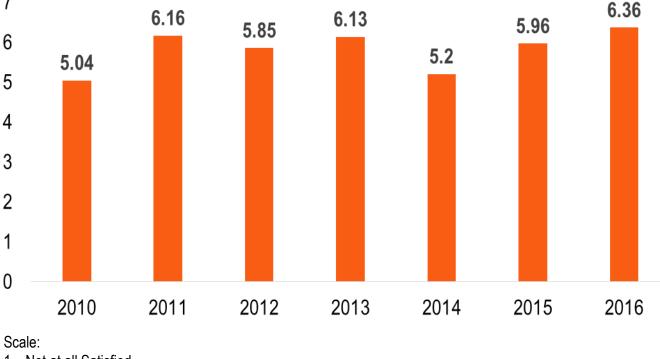




#### ASLRRA Survey

- The American Shortline Association surveyed Shortlines that interacted with BNSF during September – October 2016
  - 66 individuals responded (~58% response rate)
- 2016 overall shortline satisfaction with BNSF ratings were the highest of the 2010 – 2016 period

Shortline Satisfaction with BNSF



- 1 Not at all Satisfied
- 5 Satisfied

7

6

5

4

3

2

1

0

10 - Entirely Satisfied



#### 2016 BNSF/ASLRRA Annual Survey Service Attributes



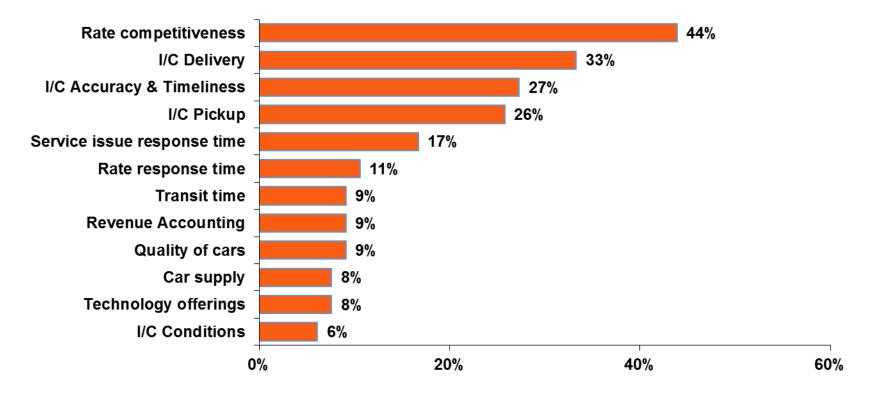


#### Service Opportunities To Improve

#### Rate Competitiveness is the #1 service area that shortlines would like BNSF to improve upon

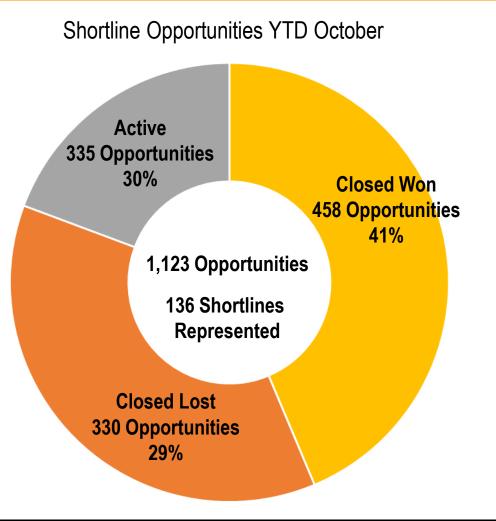
• Service/Interchange related items were also noted for improvement

#### Which of the following BNSF service areas would you most like to see improved in the





#### Mutual Expectations – Growth



- All shortline opportunities are captured in Salesforce
- Closed Won opportunities represent 175,000 units
- 31 Active and 10 Closed Won Economic Development Projects
- More than 50% of ASLRRA survey respondents indicated success in capturing new traffic with BNSF and almost 60% indicated they expect to divert traffic from truck to rail within the next year



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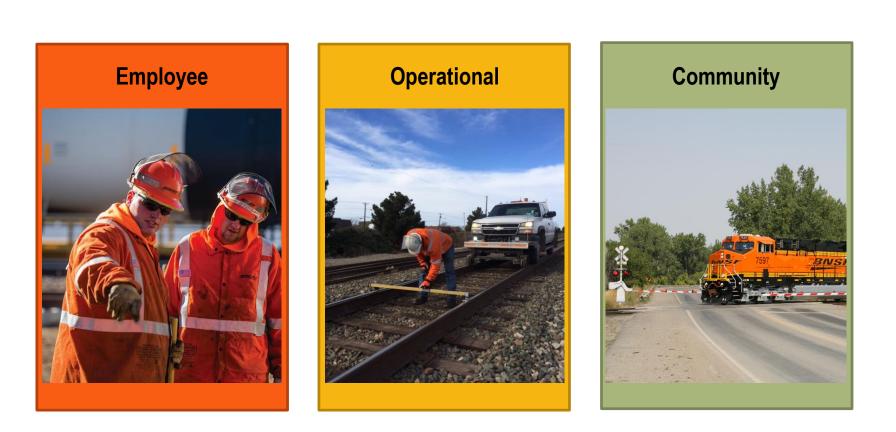
## **Operations Update**

Matt Igoe

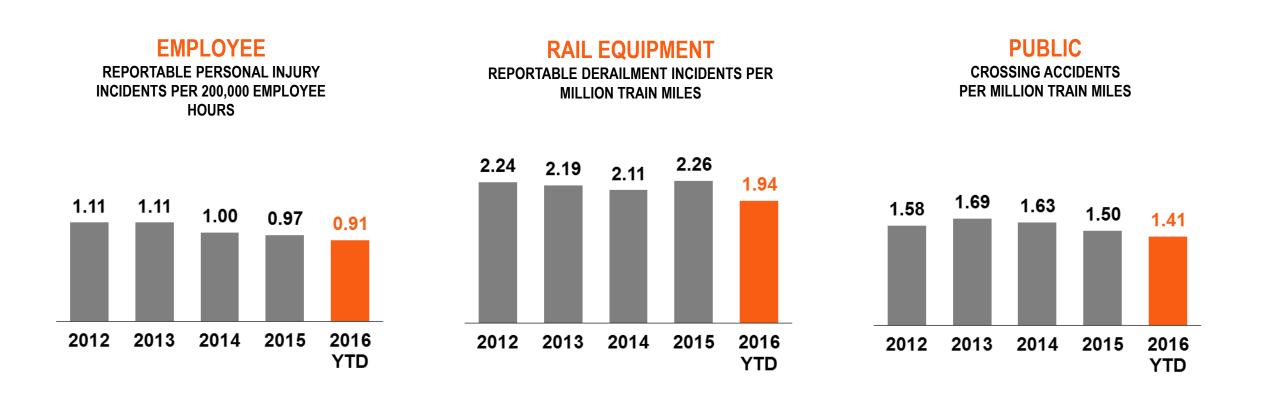
BNSF Railway Vice President, Service Design and Transportation Support



#### BNSF – A Culture Focused on Safety



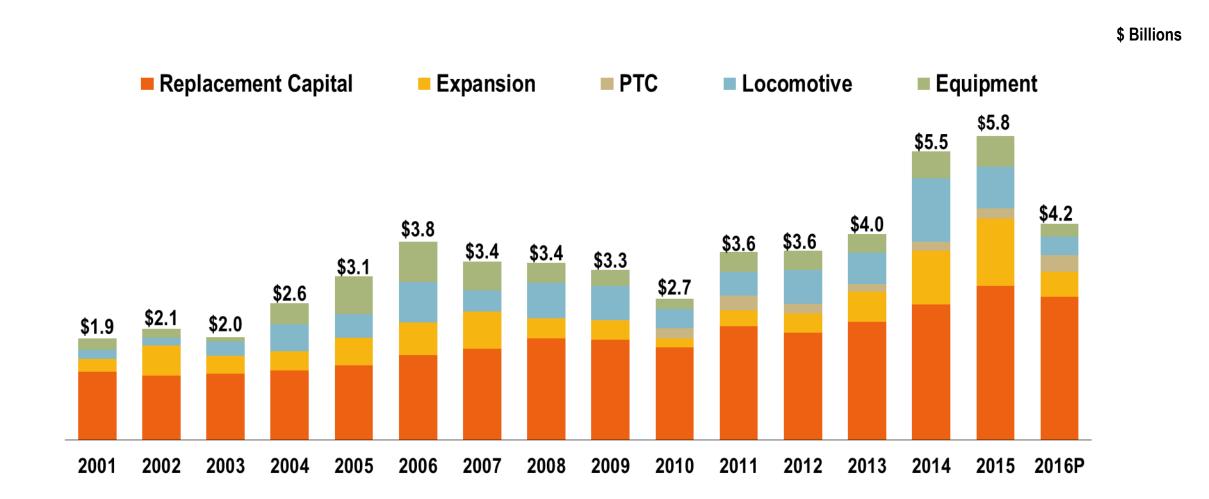






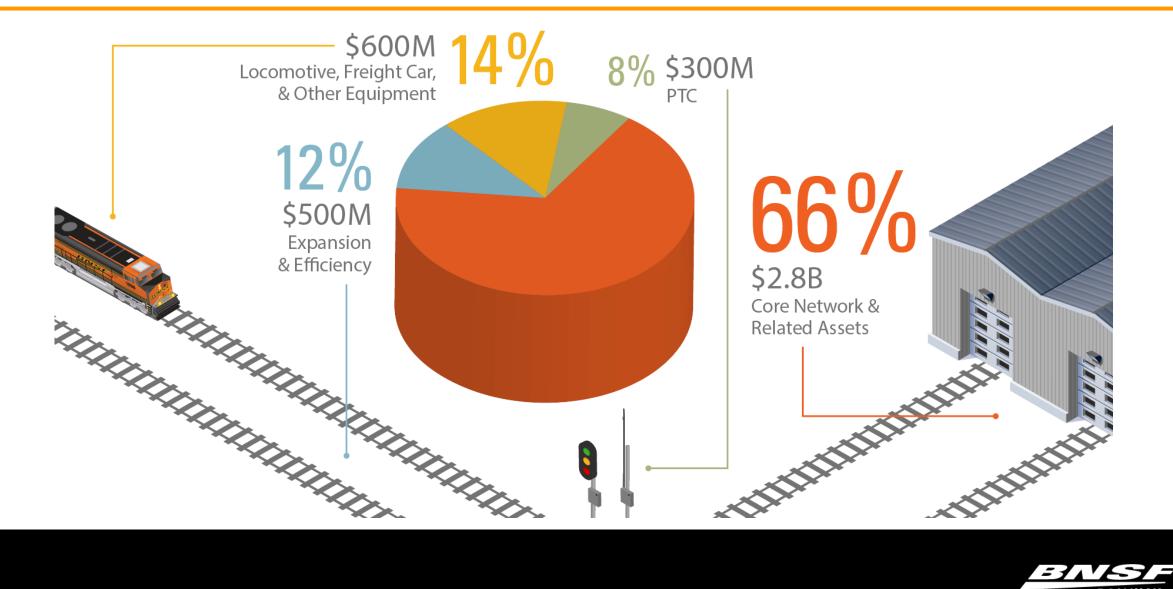
## **Capital Investments**





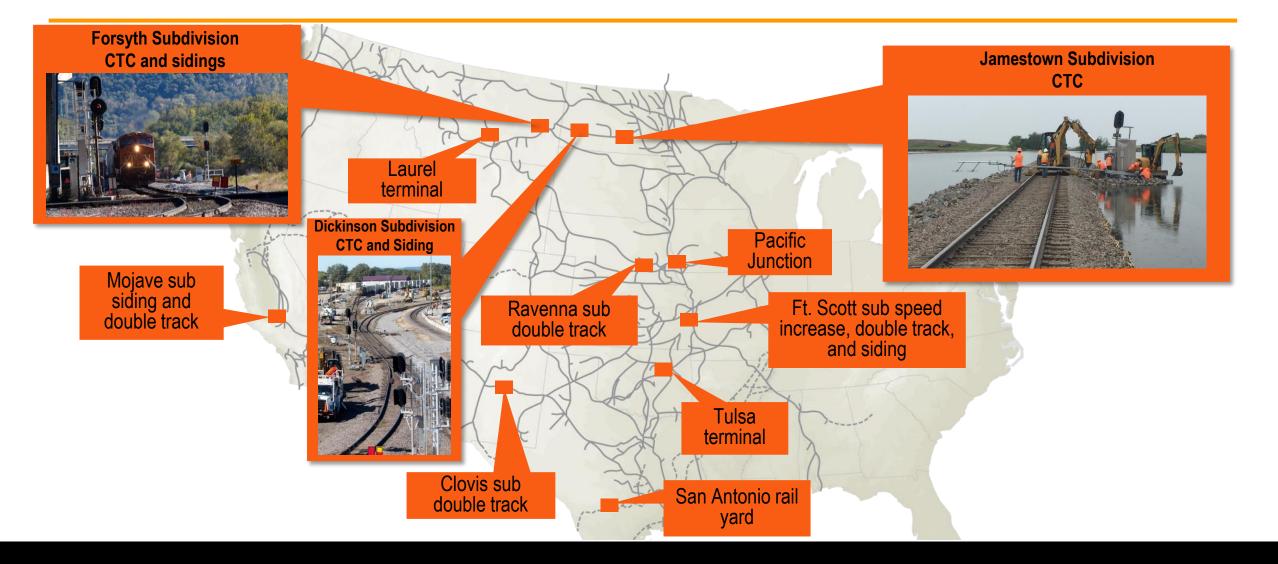


#### 2016 Capital Investments





#### 2016 Capital Line Expansion Plan



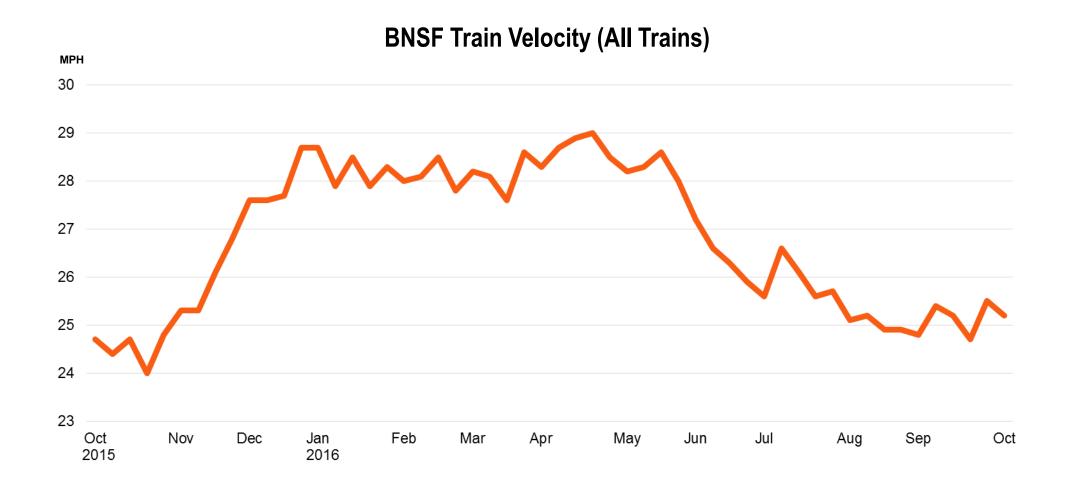


#### 2016 Capital Line Expansion Plan



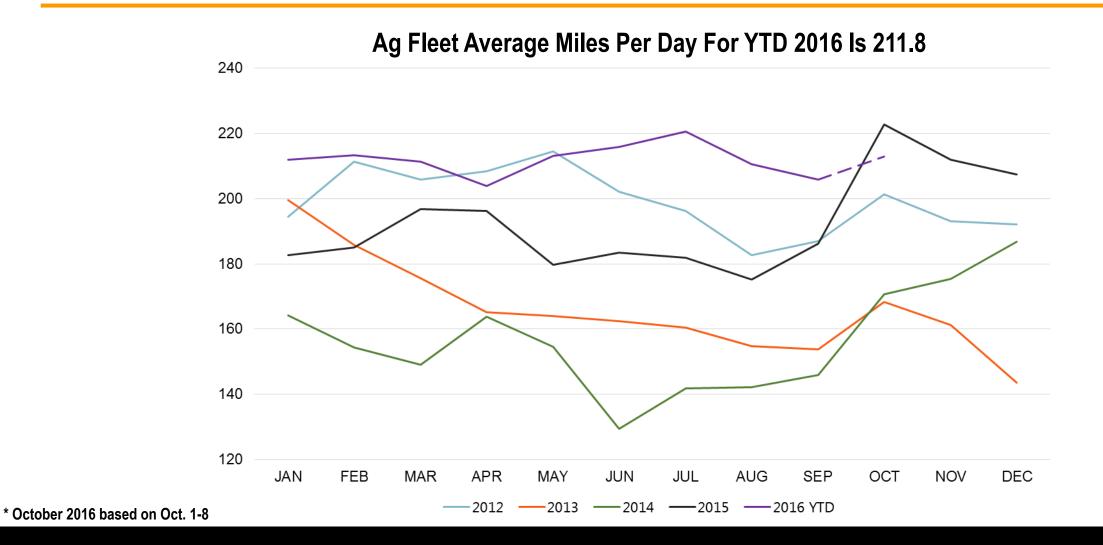


#### Improved Performance Across Our Network





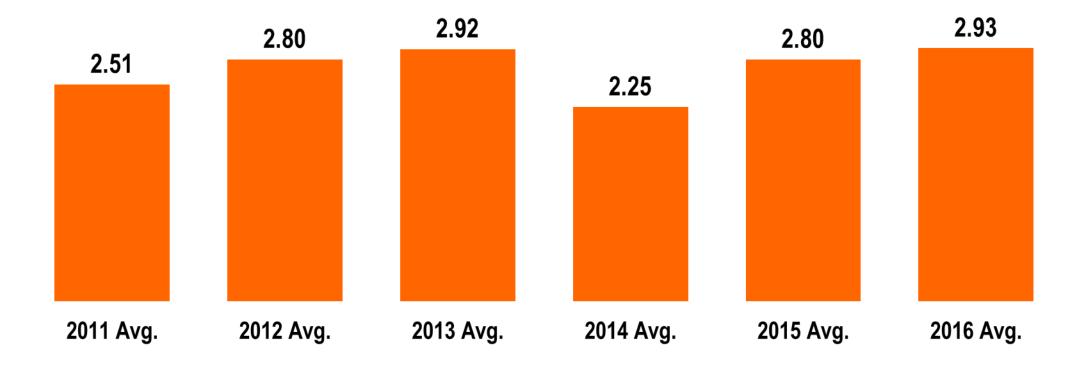
#### Ag Velocity Has Improved





Source: BNSF internal data through October 8, 2016

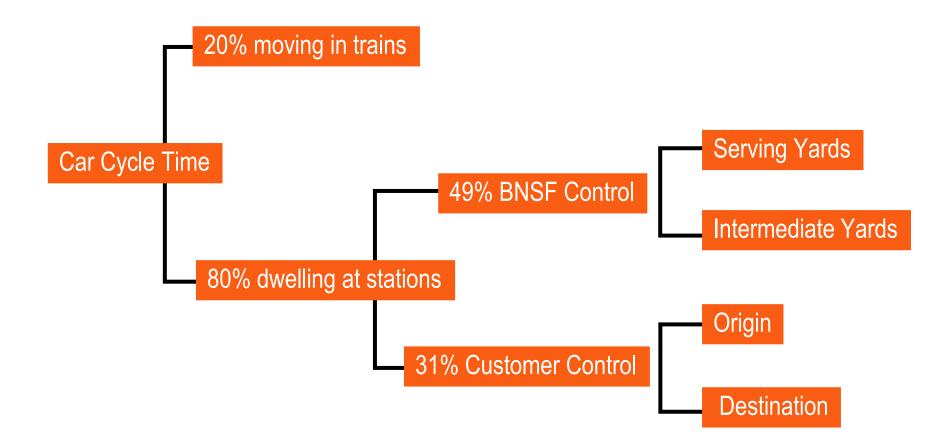
PNW Shuttle TPMs Recovered from a Low of 1.9 in Dec 2013 and are Now Running Around 3.0





#### Merchandise Velocity - 2016

The battle for single-car velocity is won and lost in terminals, at customer facilities, and with service design.





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### Legal, Regulatory and Government Affairs Update

#### **Roger Nober**

BNSF Railway Executive Vice President, Law and Corporate Affairs & Chief Legal Officer



#### Notable Current/Recent STB Proceedings



#### Rate Challenges

- Total v. CSXT (chemicals)
- DuPont v. NS (chemicals)
- Sunbelt v. NS (chemicals)
- IPA v. UP (coal)
- Consumers v. CSXT (coal)

#### **Unreasonable Practice Cases**

- Coal Dust (BNSF)
- Cargill Mileage Based Fuel Surcharge (BNSF)
- Tank Car Mileage Equalization (BNSF)
- NAFCA, et al v. UP Empty Tank Car Charges
- AFPM Crude Pricing Structure (BNSF)

#### Licensing/Discontinuance/Merger Rights

- Tongue River (BNSF)
- Lake Charles (UP/SP Access) (BNSF)
- Miscellaneous Abandonments/Discontinuances

#### **Miscellaneous Rulemakings**

- TIH Waybill Reporting (EP 385)
- URCS Proceeding (EP 431)
- Fuel Surcharge HDF Safe Harbor (EP 661)
- Cost of Capital (EP 664)
- Ag Rate Review (EP 665)
- Exemptions (EP 704)
- PTC Cost Reporting (706)
- NITL Competitive Access (EP 711)
- Revenue Adequacy (EP 722)
- Service (EP 724)
- AMTRAK OTP (EP 728)
- Arbitration (EP 730)
- Investigations (EP 731)



#### STB Implementation Schedule

Proceeding	2016 Date Identified of Next STB Action
Exemptions (EP 704)	March – NPRM Issued March 23
Service Data Reporting (EP 724-4)	April – Supplemental NPRM Issued April 29
URCS (EP 431-4)	April – delayed; NPRM Issued August 2
Arbitration (EP 730)	May – NPRM Issued May 12
Board Investigations (EP 731)	May – NPRM Issued May 16
Expediting Rate Cases (EP 733)	June – NPRM Issued June 14
Competitive Switching (EP 711)	June – NPRM Issued July 25
AMTRAK OTP (EP 726)	July NPRM Issued July 28
TIH Waybill Reporting (EP 385-7)	August – Decision Issued July 21
Ag Grain Rate Review (EP 665-1)	August ANPRM Issued August 30
HDF Safe Harbor (EP 661-2)	September
Cost of Capital (EP 664-2)	October
Revenue Adequacy (EP 722)	December—pushed to June 2017



#### Concerns Around the STB's Current Regulatory Push

- STB is proposing significant changes to almost every aspect of its regulations (rates, access, commodity exemptions)
- Changes go well beyond statutory mandate to allow markets to function and reserve regulatory intervention to when a need is demonstrated
- Many of the changes being sought pose significant challenges to railroads' ability to invest
- Concerning general trend away from assessing the robust competitive landscape for rail commodities in favor of results-oriented, formulaic, cost-based rate regulation
- Significant regulatory changes are being proposed at a time when railroads are facing significant commercial headwinds, including structural changes in coal markets
- Most concerning of all, the STB has failed to address the <u>cumulative impacts</u> of simultaneously undertaking all these significant changes
- Uncertain future makeup of the Board makes the future particularly unknown



#### Preemption Update: STB's Valero Decision

Under the Interstate Commerce Commission Termination Act (ICCTA), certain categories of state or local regulation are preempted with respect to transportation by rail carriers:

Examples: zoning and land use regulation; safety regulations, aesthetic regulation; construction and environmental permitting of rail facilities; rail operation regulation (locomotive idling, switching operations, blocking crossings, equipment storage)

Valero Refining Company, FD 36036 (STB served Sep. 20, 2016)

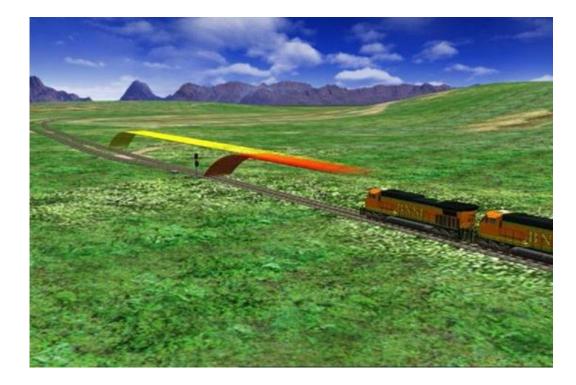
- Denied Valero's request for an order finding that decisions by Benicia denying certification of an EIR and permits for a crude oil off-loading facility were preempted
- Petition denied despite the fact that permit included clear rail transportation impacts
- Unintended consequences to Board's note that any attempt to regulate UP's rail operations, as opposed to the Valero facility, would be categorically preempted





#### Significant FRA Safety and Operational Activity

- PTC Implementation
- ECP Brake Systems
- Crew Consist
- Passenger Rail Access
- Legacy IT Systems
- Tier 5/LNG Locomotives
- Extensive Additional FRA Rulemaking and Regulatory Activity





#### Ongoing Surge in Community Issues



#### Safety

- Rail operations
- Grade crossing and trespassing incidents
- Hazmat & Crude shipments
- Bridge condition

#### **Quality of life complaints**

- Blocked crossings
- Train horn complaints
- Train idling complaints



#### Anti-Growth and Fossil Fuel Activism Escalates



**Increased Local and Media Focus:** Intense media focus, and local safety concerns, leveraged by environmental groups

- Spokane, WA City Council passes ballot initiative to fine crude and coal shipments that pass through city. Later rescinded
- City of Vancouver, WA passes ban on future crude facilities

**State Government Focus:** Increased calls for additional state regulation on rail. Sentiment accelerated in PNW following Union Pacific's crude derailment in the Columbia River Gorge

- Washington & Oregon Governors call for moratorium on UP crude movements and increased walking inspections
- Gov. Dayton of Minnesota requests that BNSF cease crude traffic by Target Field
- California passes \$45 per car hazardous materials fee. Railroads challenging legality of statute in federal court

**Non-Governmental Organization Focus:** Concerted effort to demonize rail to widen scope of concerns beyond facility footprint

- Sierra Club litigation on coal dust releasing into water bodies
- Protests for entire weekend in May at Anacortes, WA Shell facility seeking to add rail infrastructure. Rail traffic blocked and 50 protesters arrested
- Two late-August Washington protests stopped rail traffic, delaying freight and multiple passenger trains



#### Potential Charge for Hazmat Shipments in California

- New California law imposing a charge only on Hazmat transported by rail
- Requires the first railroad transporting loaded cars, including short lines, to collect the charge regardless of customer
- Lawsuit filed requesting preliminary injunction and challenging the charge as improper because it targets rail transportation and interferes with the relationship between carriers and their customers
- Ruling is pending. California could require railroads to begin collecting the charge as early as November 13, 2016 if preliminary injunction is denied





#### Public Concern Over Safety

#### **Public and Government Focus:**

- Operational changes or capacity expansions negatively attributed to increased crude movement
- Training and equipping of emergency and first responders for crude
- Increased community calls for public disclosure of real- time train manifests and movements
- State rail safety legislative actions

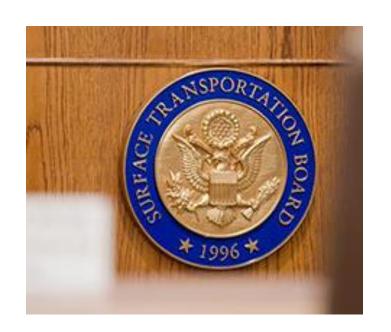
#### **Non-Governmental Organization Focus:**

- Opposition groups leverage the public's safety concerns attempting to prevent the increased usage of domestic crude by restricting transportation
- Increasing permitting challenges lengthening project timelines and impeding growth





#### Recent and Upcoming Legislative Activity



- Surface transportation reauthorization passed several permitting process reforms into law. These include:
  - Apply highway permitting streamlining to rail projects
  - Expand the number of types of rail projects that can be categorically excluded from permitting
  - Mandates U.S. Dept. of Transportation & Advisory Council on Historic Preservation to create process to exclude routine rail projects from historic review
- Potential Presidential Emergency Board and Congressional action in 2017 if current bargaining round reaches an impasse
- Nominations of new regulators in 2017
- Potential for new leadership in key Congressional Committees of jurisdiction



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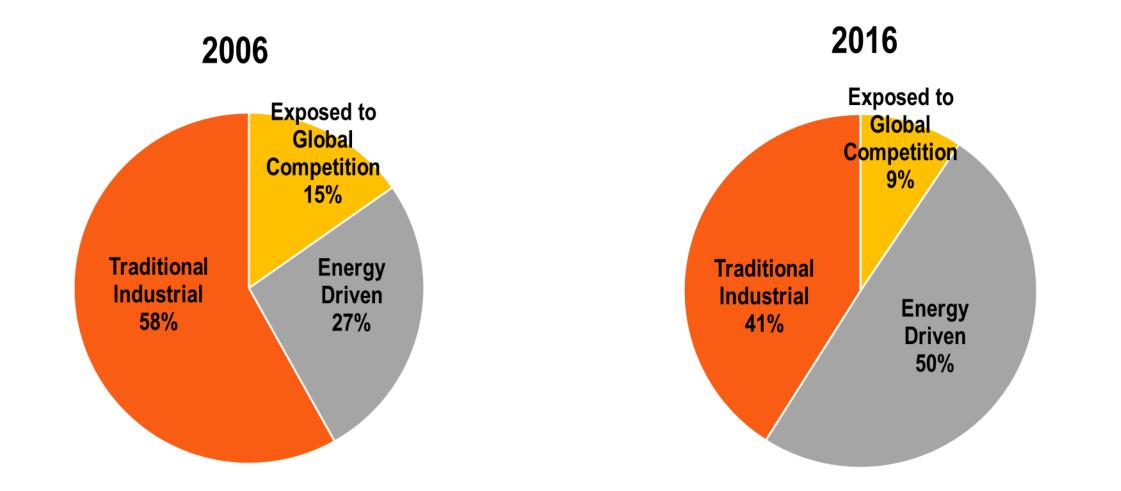
## Marketing Update

## Dave Garin

BNSF Railway Group Vice President, Industrial Products

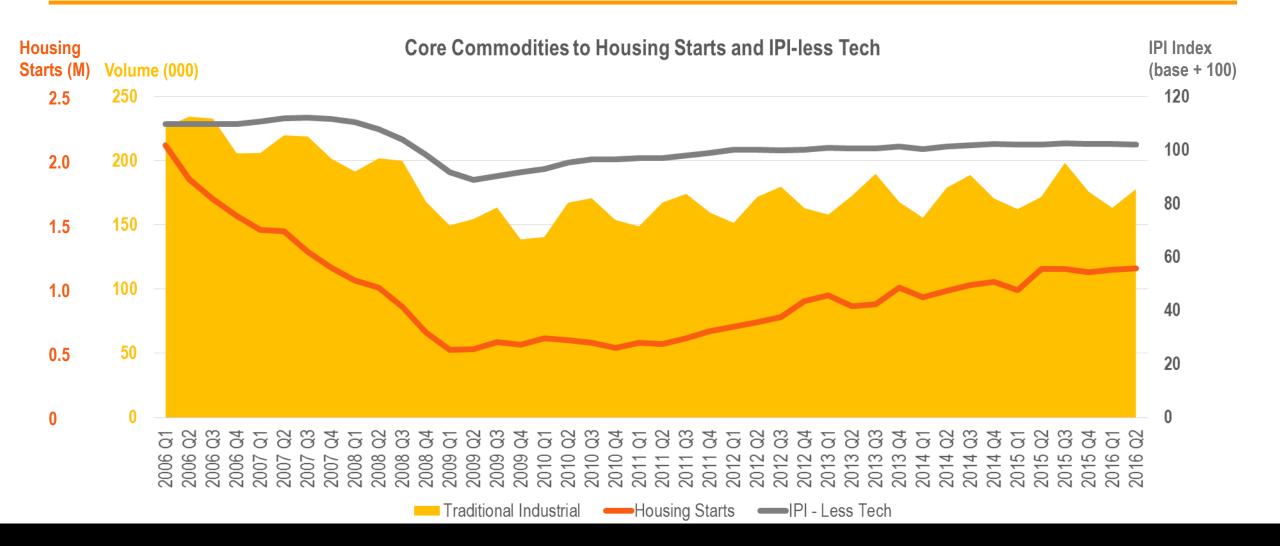


#### IP Business Mix Significant mix impact from energy



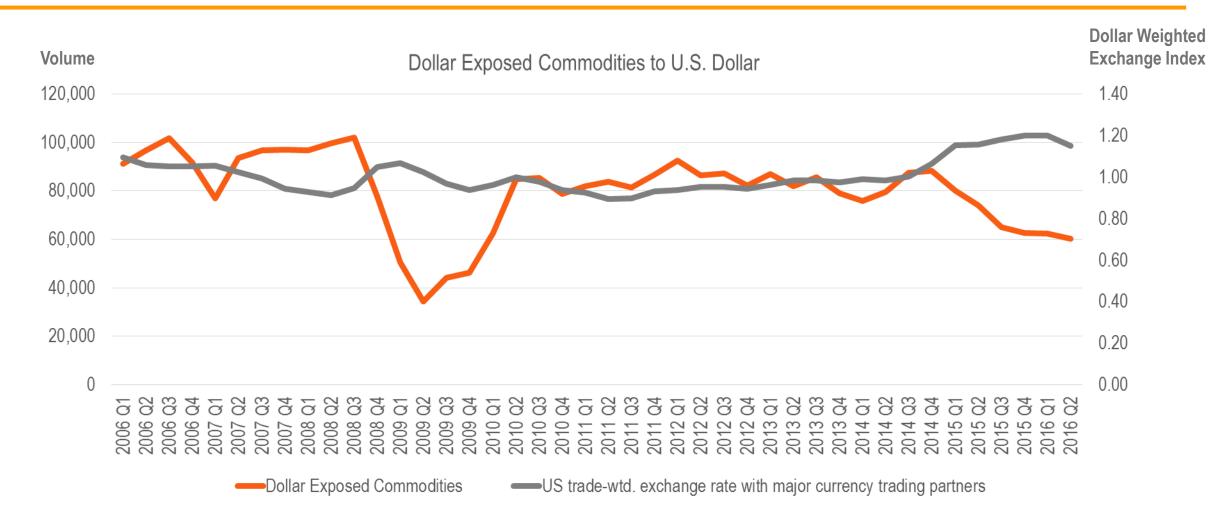


## Traditional Industrial vs. IPI-Less Tech and Housing CAGR -2.7% since 2006 (Traditional Industrial)



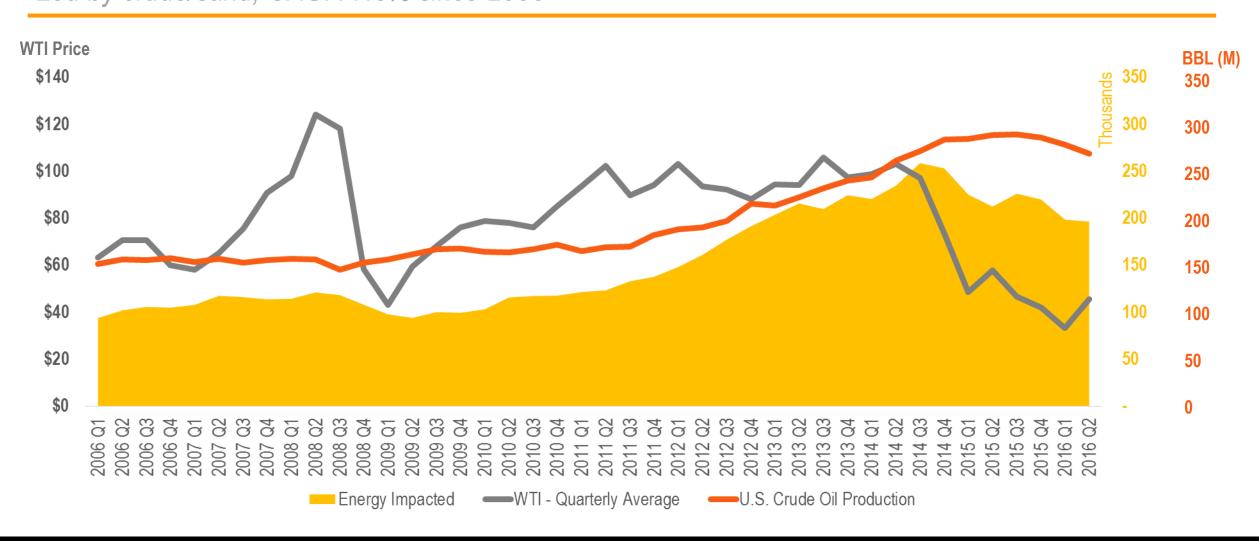


#### Global Exposed Commodities vs. U.S. Dollar Index CAGR -5.0% since 2006 (Global Exposed Commodities)





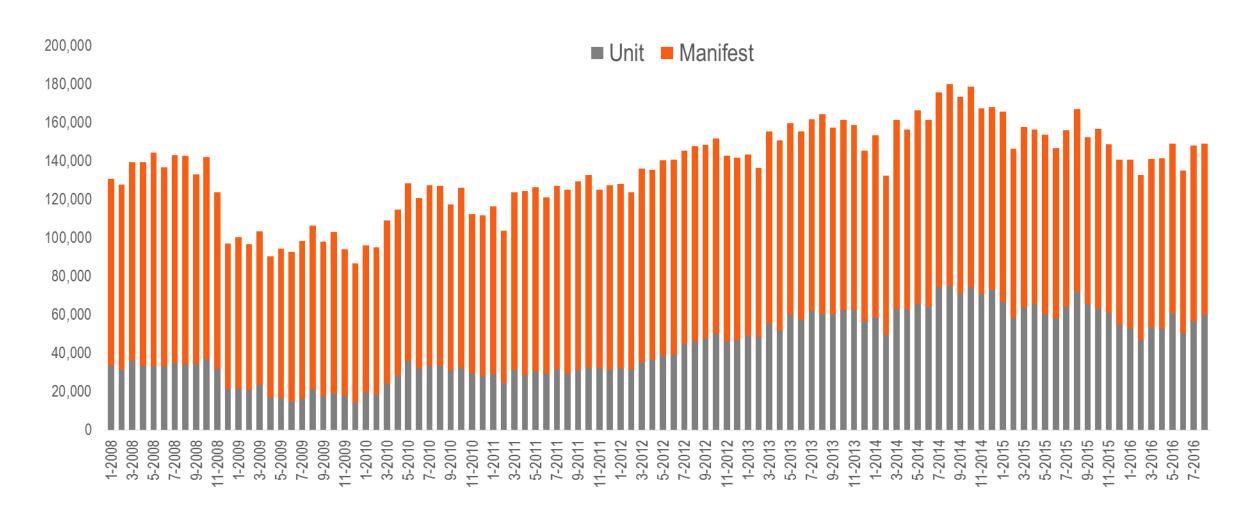
#### Energy Commodities vs. WTI & U.S. Crude Production Led by crude/sand, CAGR 7.6% since 2006





### Industrial Products Volume

Solid base of manifest service





# Looking Forward



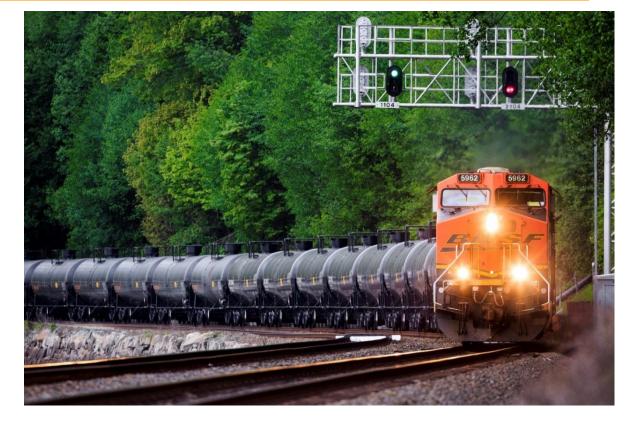
#### **BNSF Crude by Rail**

#### Bakken & Lower 48

- Tepid oil production outlook
- Off-take capacity (rail & pipe) exceeds demand
- BNSF will collaborate with partners to continue provide CBR solutions

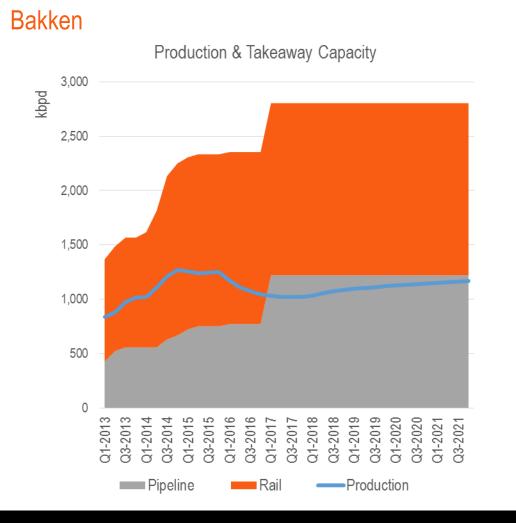
#### Canada

- Western Canadian supply to grow from 4.0million b/d in 2016 to 5.5million b/d by 2030
- Pipeline in service dates pushed out with the future of CDN pipeline expansion in question
- Western Canadian production future success in the global oil market relies on transportation to export terminals
- Rail will provide important off-take capacity for Canadian oil producers

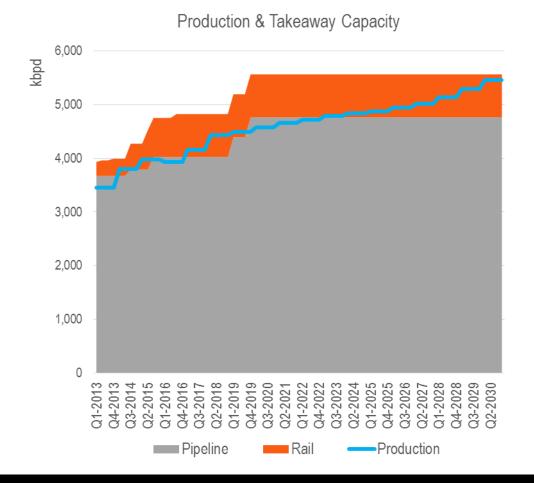




#### Crude Oil Market



#### Western Canada



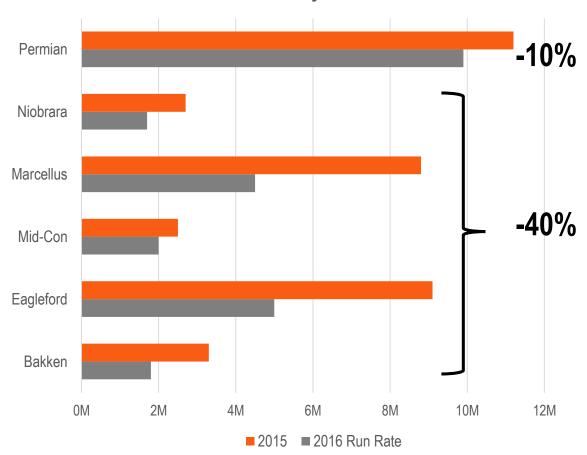
#### BNSF

#### Frac Sand Market Expected to contract by one-third in 2016 before recovery



60M 50M 40M 30M 20M 10M 0M 2011 2012 2013 2014 2015 2016 2017 2018

NA Total Sand Market

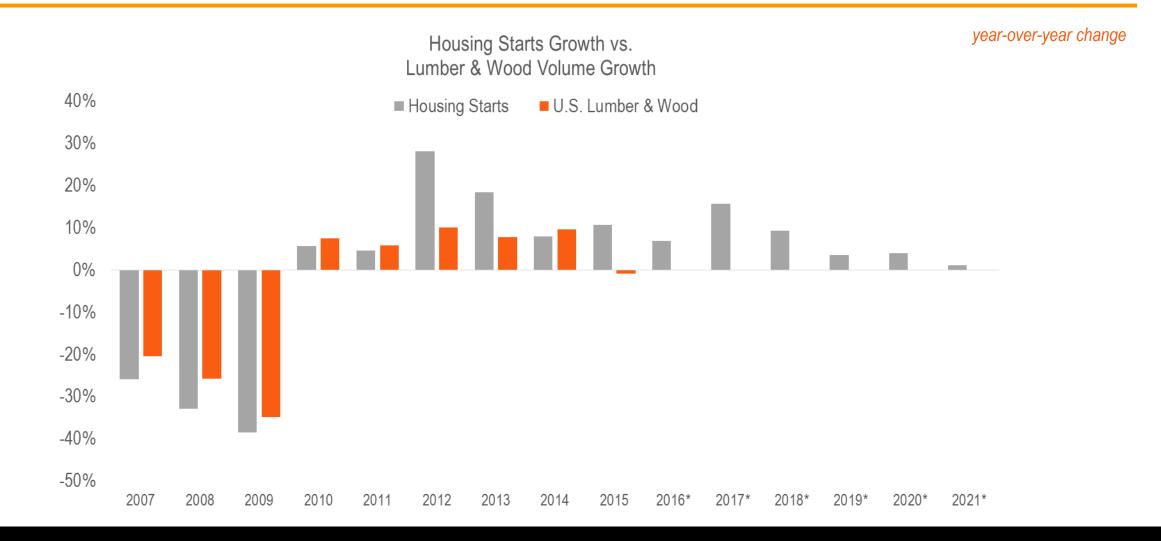


Market Size by Basin



Sources: 2017-18 forecast provided by PacWest(IHS). Year over Year volume change by basin provided by Simmons

#### Continued Growth With Recovering Housing Market





Chemicals/Plastic Growth: 2016-2020 North American Renaissance – Turn About



22B Ibs/year of New Plastic Production **30%** of total for EXPORT

New North American Production

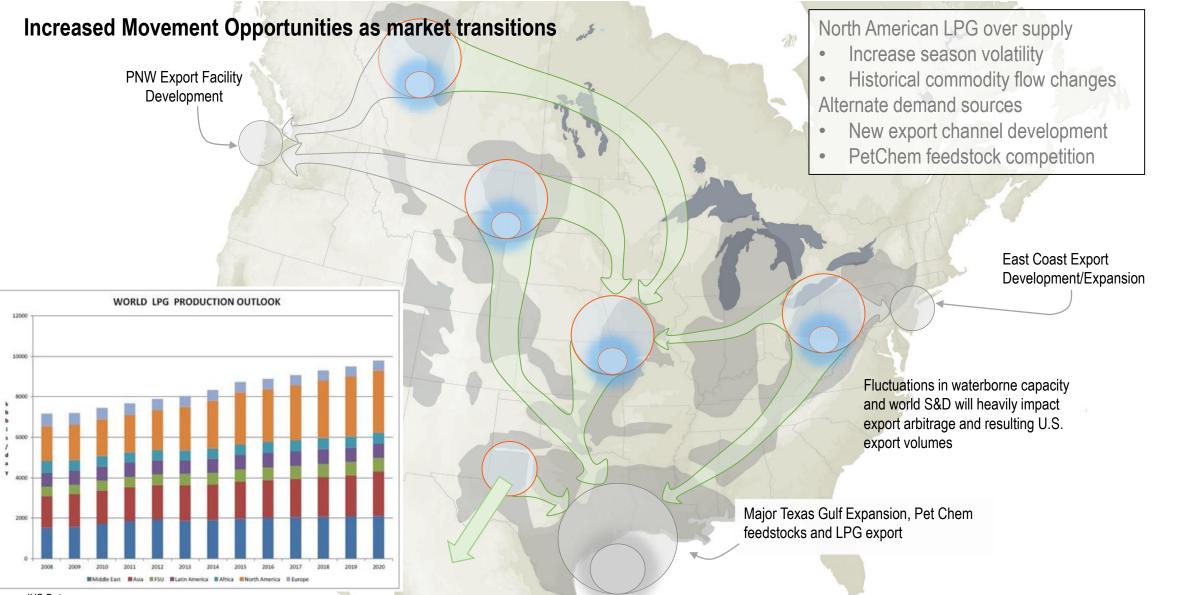


**CHEAP FEEDSTOCKS** Driven by Shale Revolution

#### +14 NEW Plastic Production Projects (PE, PP, PET)



#### LPG Market Clearing Opportunities



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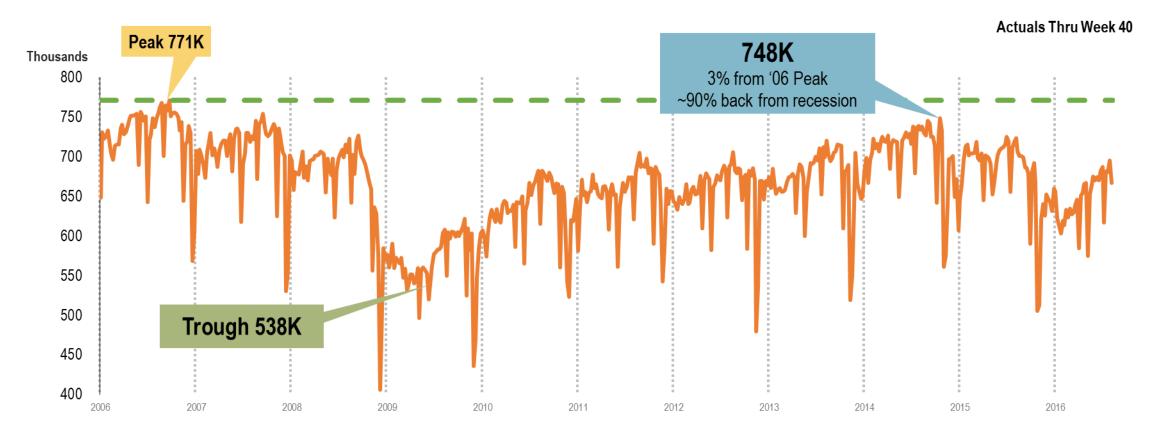
## Rail Industry Overview

### Steve Bobb

BNSF Railway Executive Vice President & Chief Marketing Officer



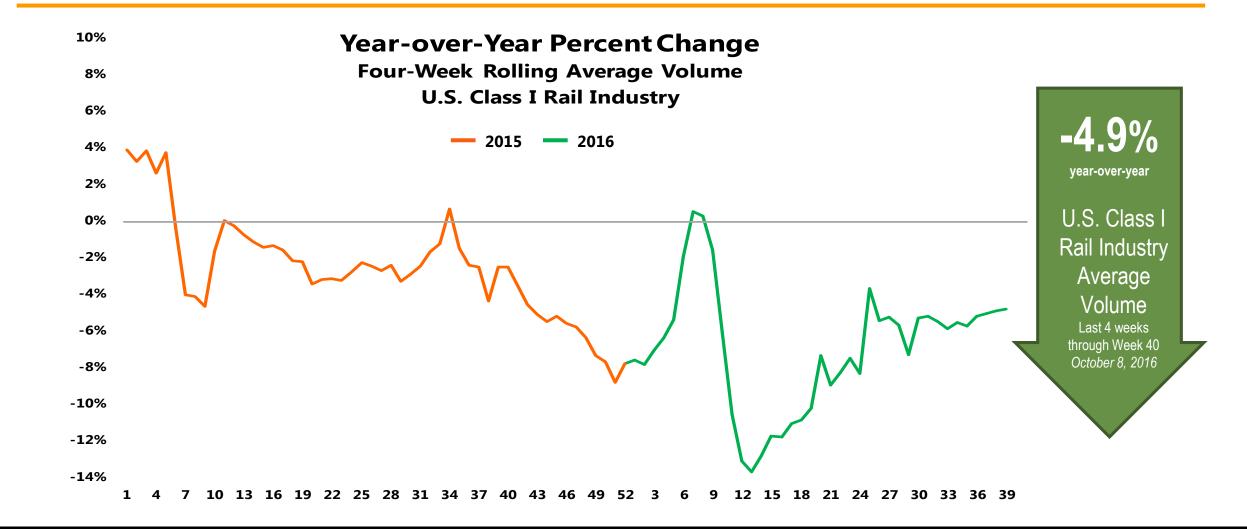
#### Rail Industry Volume Trends



#### U.S. Class I Weekly Rail Volumes

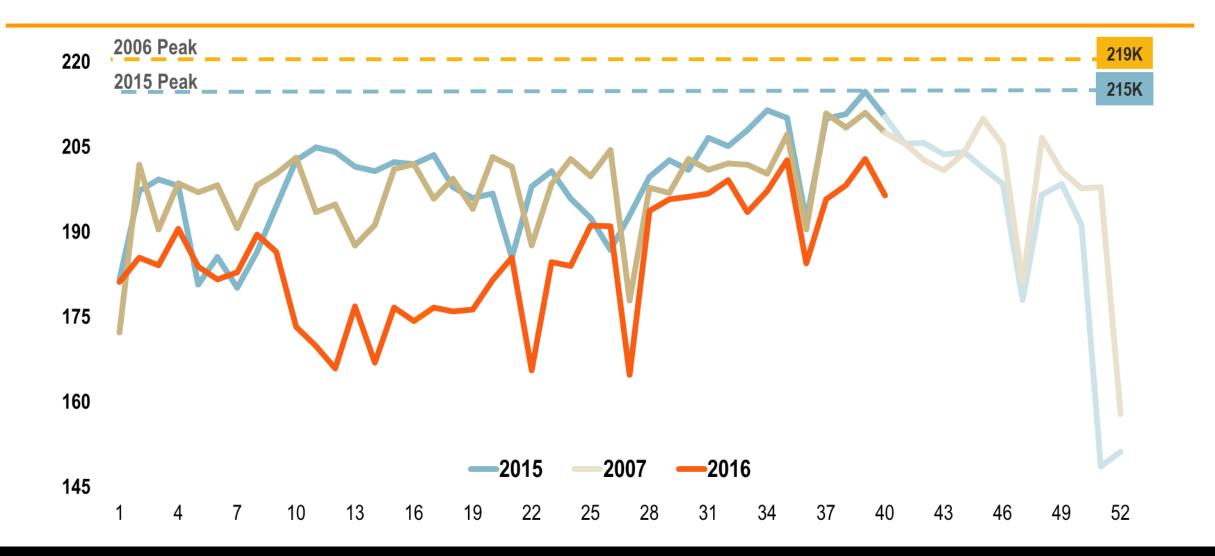


#### **Recent Rail Industry Volume Changes**





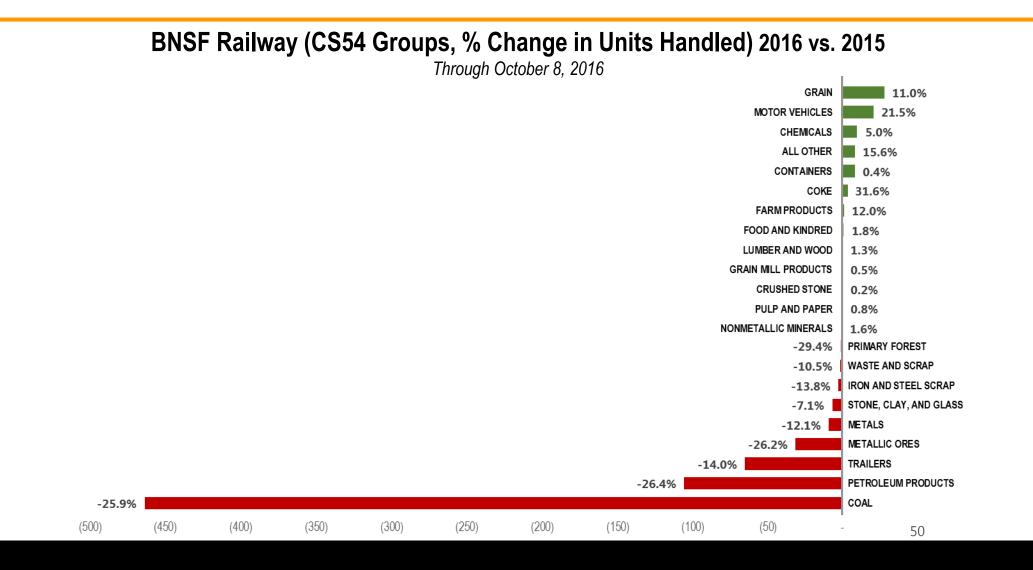
#### **BNSF Weekly Volume Trends**





Source: Association of American Railroads (AAR); WRT Data thru Week 40 – October 8, 2016 Note: Peak of 219K occurred during the week ending 9/30/2006

#### **Rail Volumes Reflect Economic Cycles**

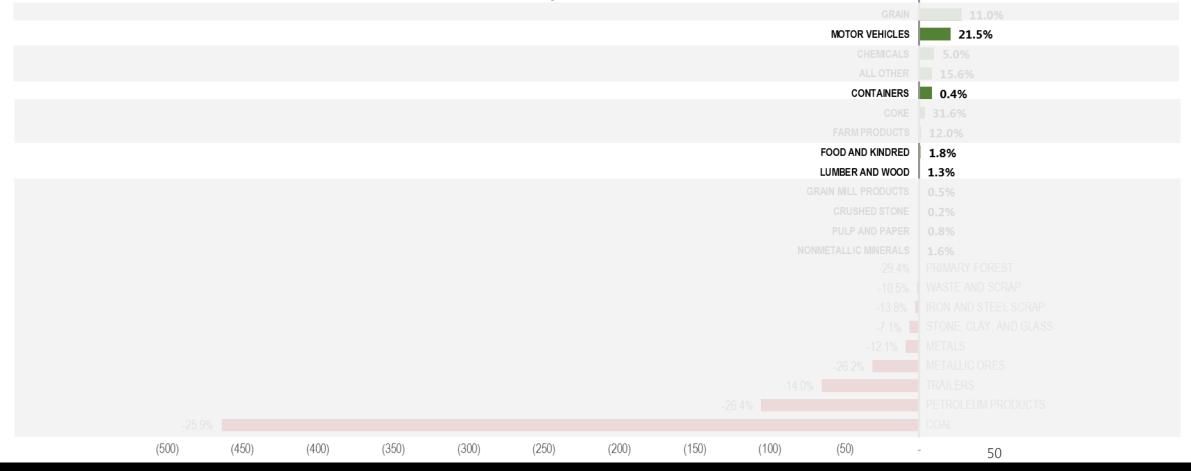




Source: Association of American Railroads (AAR) through Week 40 ending October 8, 2016

#### BNSF Railway (CS54 Groups, % Change in Units Handled) 2016 vs. 2015

Through October 8, 2016





Source: Association of American Railroads (AAR) through Week 40 ending October 8, 2016

#### BNSF Railway (CS54 Groups, % Change in Units Handled) 2016 vs. 2015

Through October 8, 2016

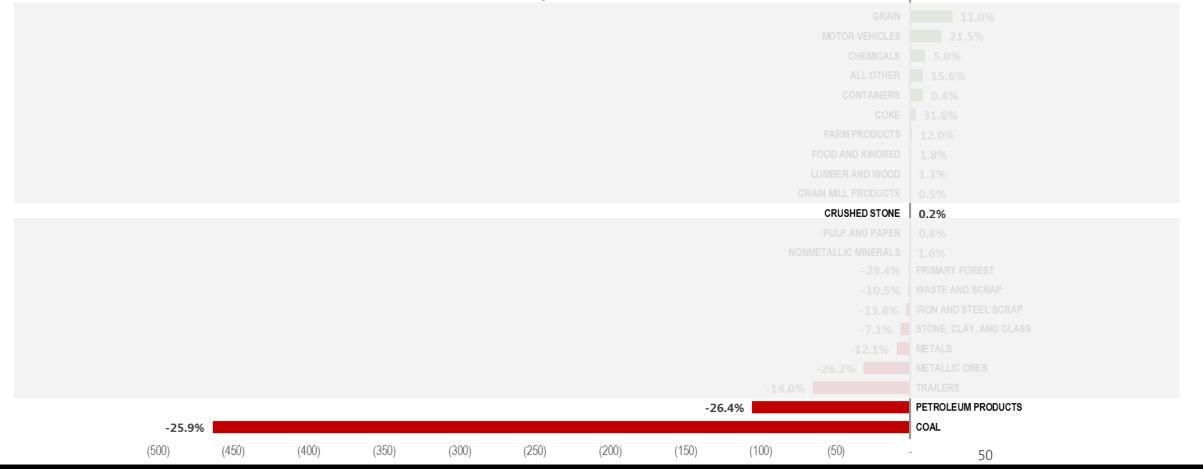
					-					11.0%
									CHEMICALS	5.0%
									PULP AND PAPER	
									WASTE AND SCRAP	
									IRON AND STEEL SCRAP	
									-12.1%	
	-14.0%								TRAILERS PETROLEUM PRODUCTS	
-25.9%										COAL
(500)	(450)	(400)	(350)	(300)	(250)	(200)	(150)	(100)	(50)	50



#### **Domestic Energy**



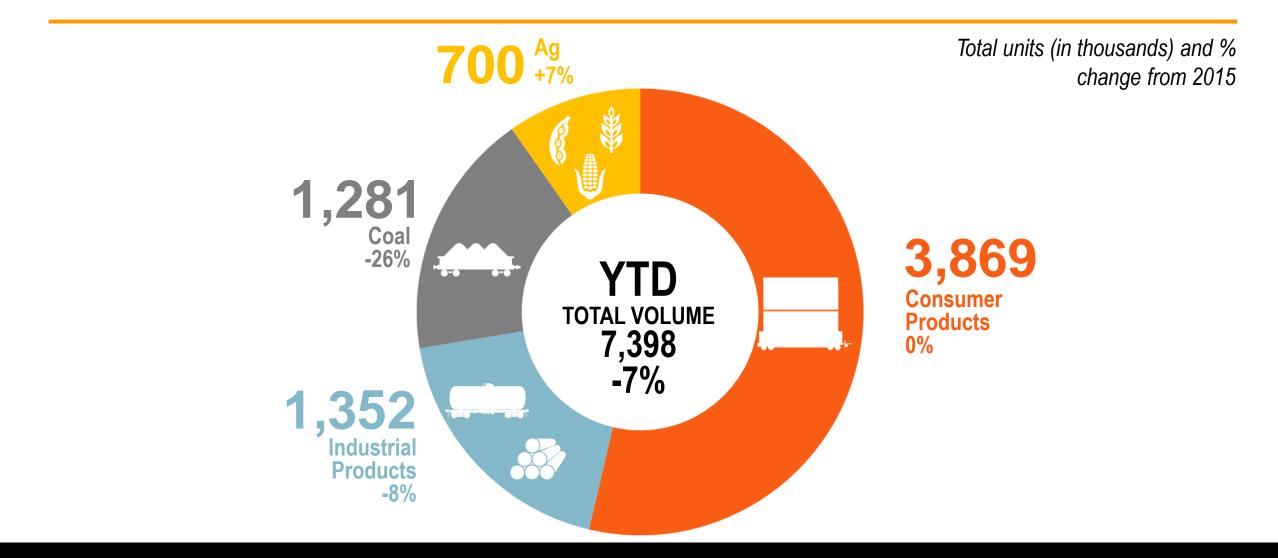
Through October 8, 2016





Source: Association of American Railroads (AAR) through Week 40 ending October 8, 2016

**BNSF** Volume



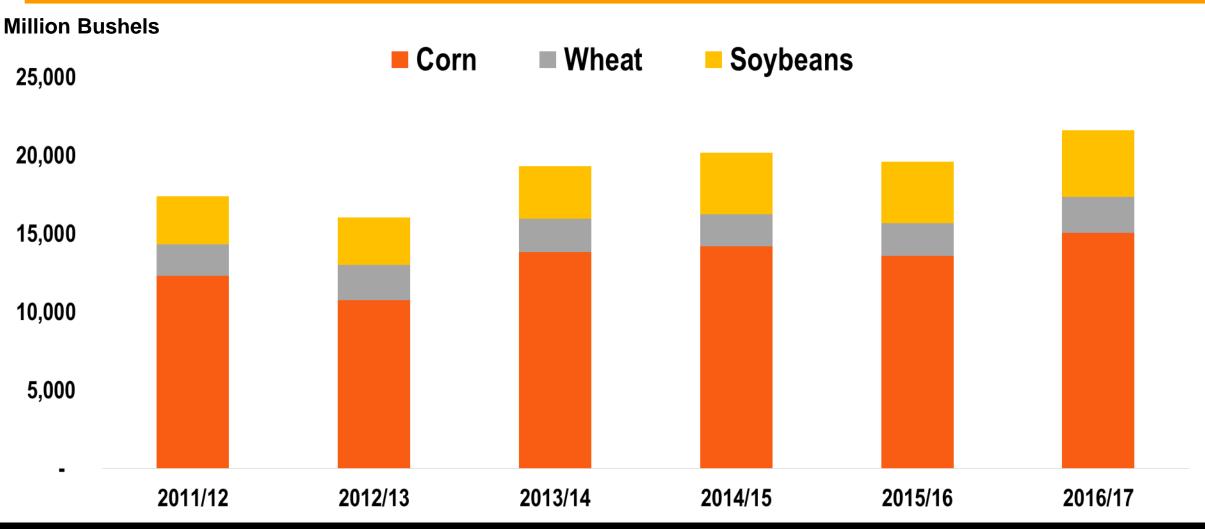


Source: Association of American Railroads (AAR) data through Week 40 ending October 8, 2016

## **Agricultural Products**



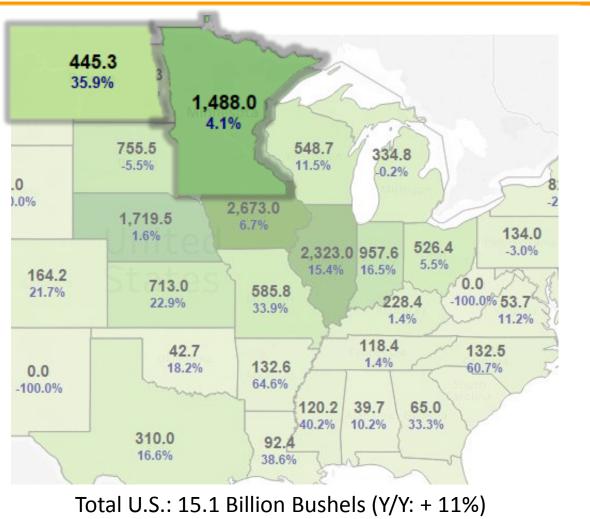
#### U.S. Crop Production A projected record in 2016/17 adds to a recent trend of robust crops





#### U.S. Corn Production

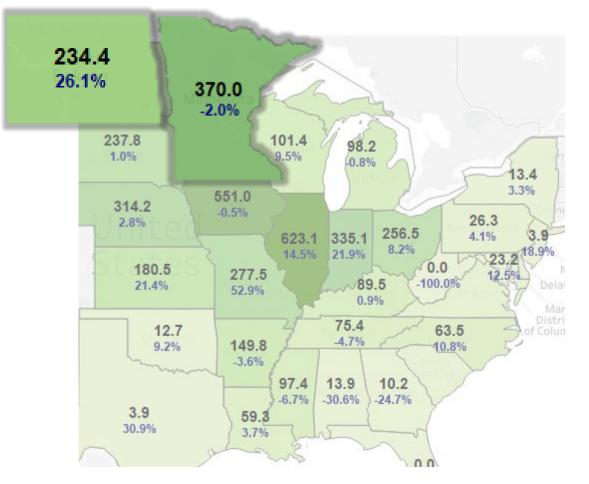
#### 2016/17 projected at record levels and 11% higher than 2015



- Most Western growing locations expect production increases over last year
  - North Dakota growth of nearly 36%
  - Minnesota expects modest growth of 4% off a record 2015
- Eastern Corn Belt states of Illinois, Indiana and Ohio rebounding from wet conditions in 2015



#### U.S. Soybean Production 2016/17 projected 9% higher than last year's record



Total U.S.: 4.3 Billion Bushels (Y/Y: +9%)

- Record soybean yields expected across the U.S.
- First-time U.S. production over 4 billion bushels

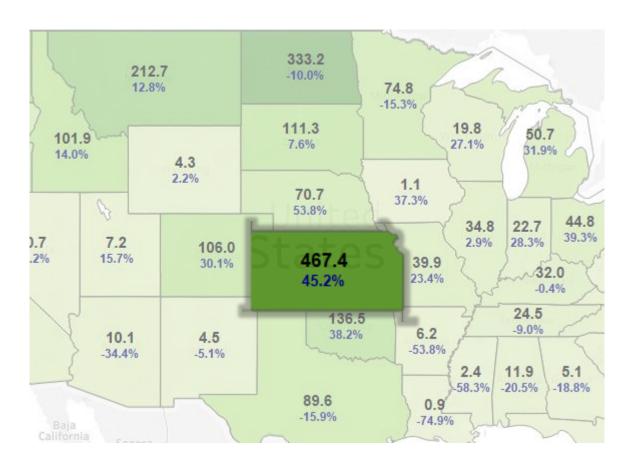
Million Bushels and Y/Y Change

 Production up 26% in North Dakota and down slightly in Minnesota off a record 2015



1

#### U.S. Wheat Production 2016/17 growth led by winter wheat increase of 22%



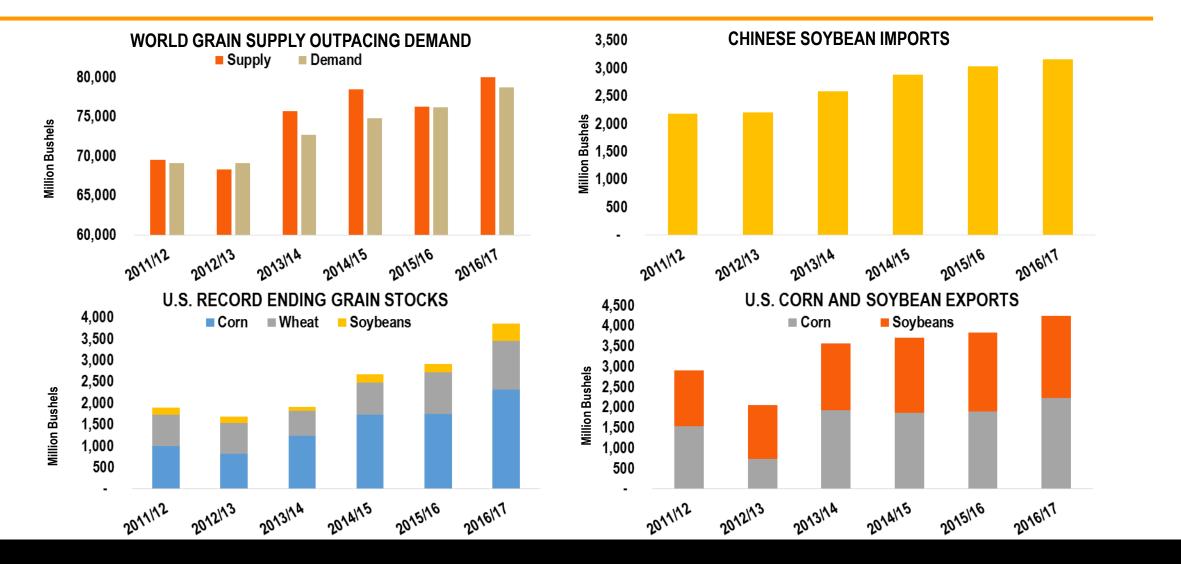
Total U.S.: 2.3 Billion Bushels (Y/Y: +12%)

Million Bushels and Y/Y Change

- Record wheat yields in Kansas led to early uptick in freight demand
  - Production up 45% compared to last harvest
- Significant increases in production in the South after wet conditions in 2015
- U.S. wheat production is up 12% over last year and the highest since 2008



#### **Agricultural Market Drivers**





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## **Political Update**

### **Mike Smythers**

BNSF Railway Assistant Vice President, Federal Affairs

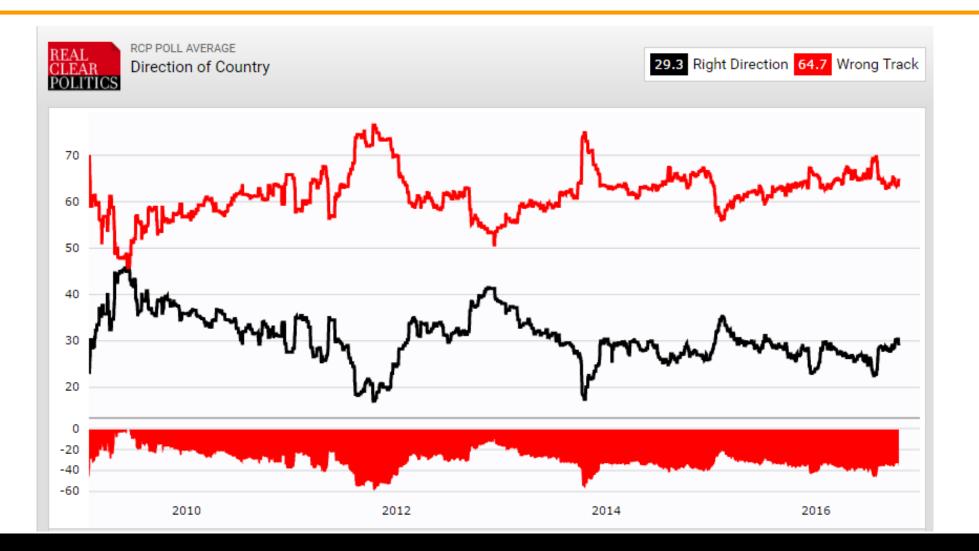


#### Topics

- Federal Elections
  - Mood of the people
  - Presidential race
  - House & Senate
- Lame Duck Session
- Presidential Transition and the 115th Congress



#### U.S. on the Right Track / Wrong Track?





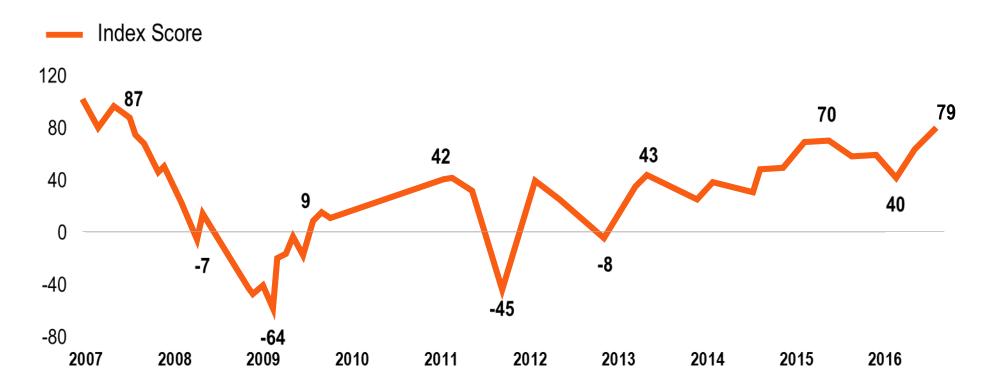
#### Economic Indicators: Unemployment Rate, Jobs Added and Consumer Confidence





#### Investor and Retirement Optimism

Wells Fargo/Gallup Investor and Retirement Optimism Index, 2007-2016





## Most Important U.S. Problem

Americans' Views of the Most Important U.S. Problem, October 2016	
What do you think is the most important problem facing this country today?	Oct 5-9, 2016 %
Economy in general	17
Dissatisfaction with government	12
Race relations/Racism	10
Immigration/Illegal aliens	7
Elections/Election Reform	7
National security	7
Unemployment/Jobs	6
Terrorism	5
Federal budget deficit/Federal debt	4
Poor healthcare/High cost of healthcare	4
Ethics/Moral/Religious decline	3
Crime/Violence	3
Environment/Pollution	3



#### How is Congress Doing?

Congressional Job Approval Ratings: 2009-2016

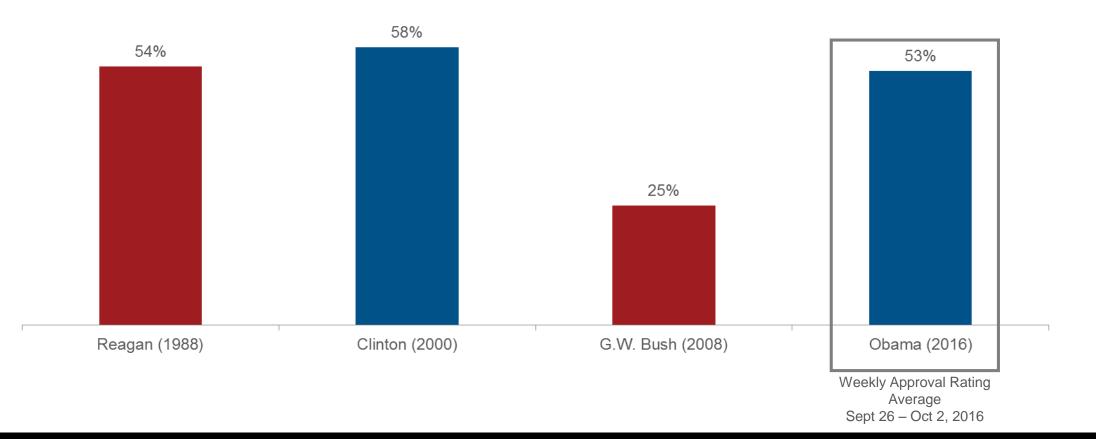


Do you approve or disapprove of the way Congress is handling its job?



#### Obama's Approval is up Over 50% as We Near Election Day

#### Job Approval Ratings for Prior Presidents in October of Final Year of 2<sup>nd</sup> Term





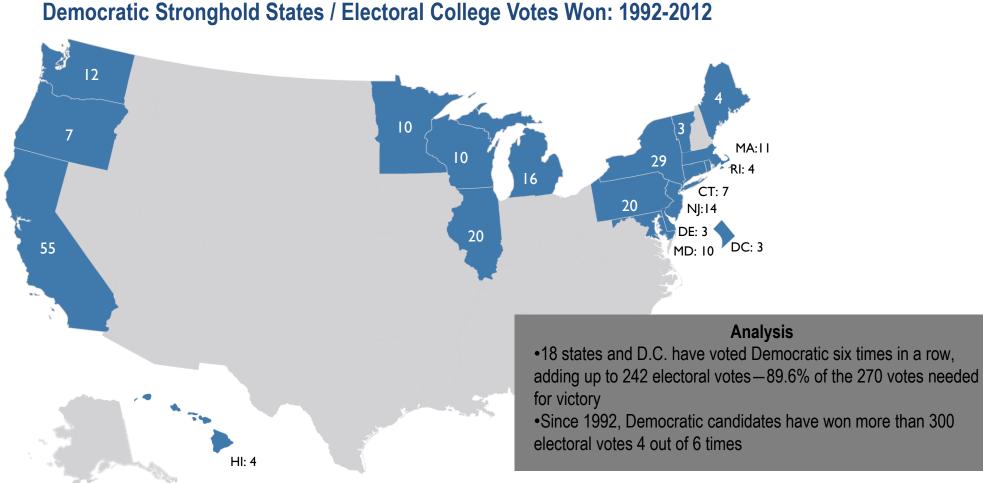
Source: Historical Gallup Poll Data

## The Road to the White House





#### The "Blue Wall" of Electoral College Votes







#### **Battleground States - Recent Presidential Elections**

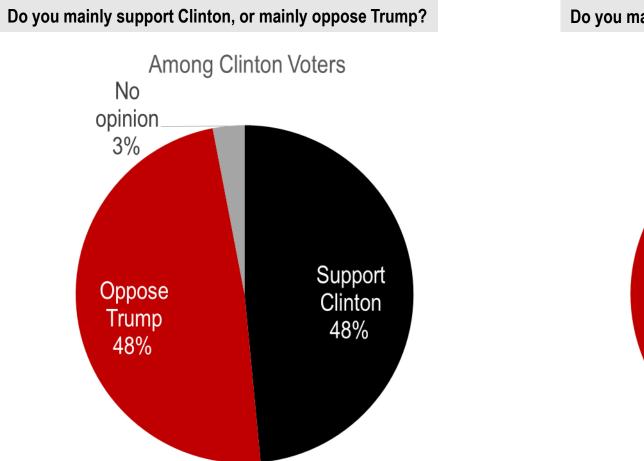
State	Electoral Votes	2012	2008	2004	2000
Florida	29	Obama +0.9	Obama +2.8	Bush +5.0	Bush +0.1
Ohio	18	Obama +3.0	Obama +4.6	Bush +2.1	Bush +3.5
Virginia	13	Obama +3.9	Obama +6.3	Bush +8.2	Bush +8.1
Colorado	9	Obama +5.4	Obama +9.0	Bush +4.7	Bush +8.4
Nevada	6	Obama +6.7	Obama +12.5	Bush +2.6	Bush +3.5
North Carolina	15	Romney +2.0	Obama +0.3	Bush +7.3	Bush +12.9
Wisconsin	10	Obama +6.9	Obama +13.9	Kerry +0.4	Gore +0.2
Iowa	6	Obama +5.8	Obama +9.5	Bush +0.7	Gore +0.3
New Mexico	5	Obama +10.2	Obama +15.1	Bush +0.7	Gore +0.06
New Hampshire	4	Obama +5.6	Obama +9.6	Kerry +1.3	Bush +1.3







#### Voting AGAINST Rather than FOR



Do you mainly support Trump, or mainly oppose Clinton? Among Trump Voters No opinion 4% Support Trump 44% Oppose Clinton 53%



Source: ABC News/Washington Post Poll

#### Spending: Candidate and Outside Money

Amount raised so far by candidates: \$1,096 million Amount raised so far by super PACs supporting them: \$527 million

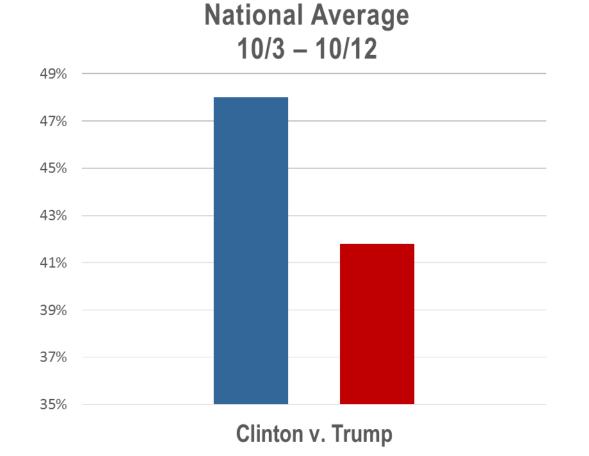
(Darker bar represents outside money; lighter bar represents candidate committee money)





Source: Opensecrets.org (Federal Election Commission data released October 11, 2016)

#### **General Election Polls**



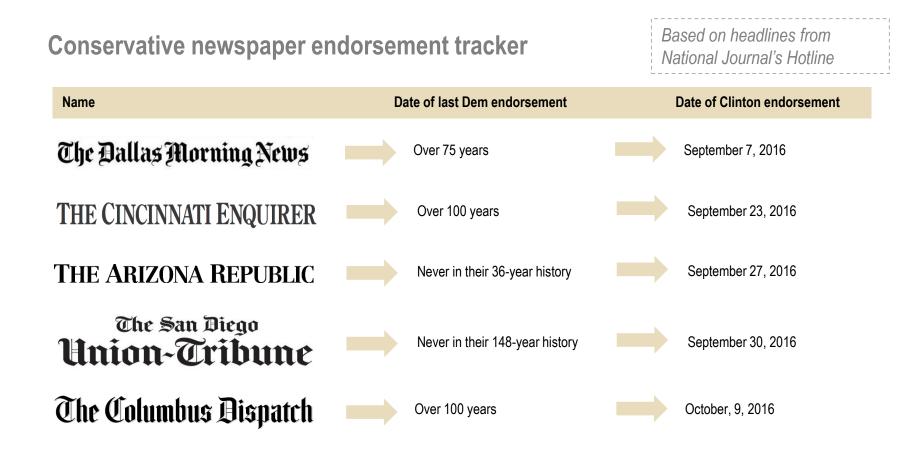
#### **Select Battleground States**

State	Clinton	Trump
Florida	47.0%	43.5%
Ohio	45.6%	43.8%
Pennsylvania	47.7%	40.7%
North Carolina	46.0%	43.0%
Virginia	46.8%	36.0%
Colorado	45.7%	36.7%



Source: Real Clear Politics Polling Average; Battleground State Polling Data through October 13, 2016

#### More Traditionally Republican Editorial Boards Come Out in Support of Clinton





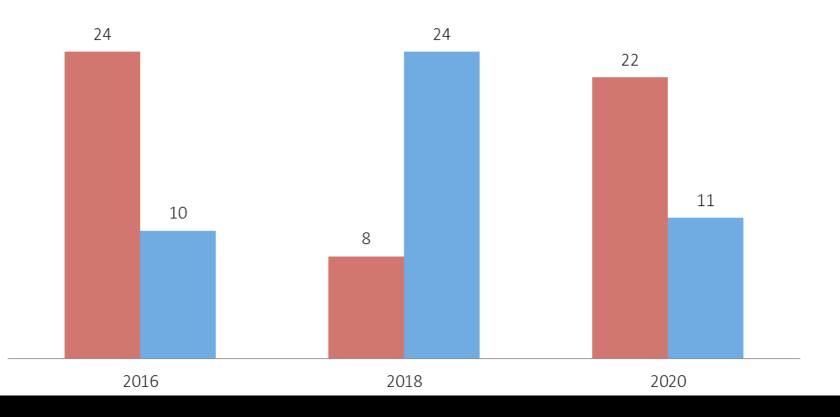
# **Congressional Elections**







Senate Seats in Play, by Election Year

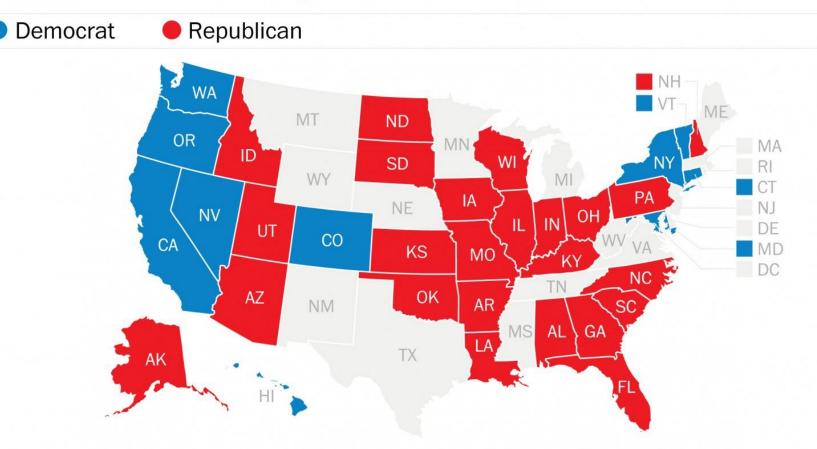




Source: The Cook Political Report

#### Senate Races

#### Senate seats up for grabs in 2016



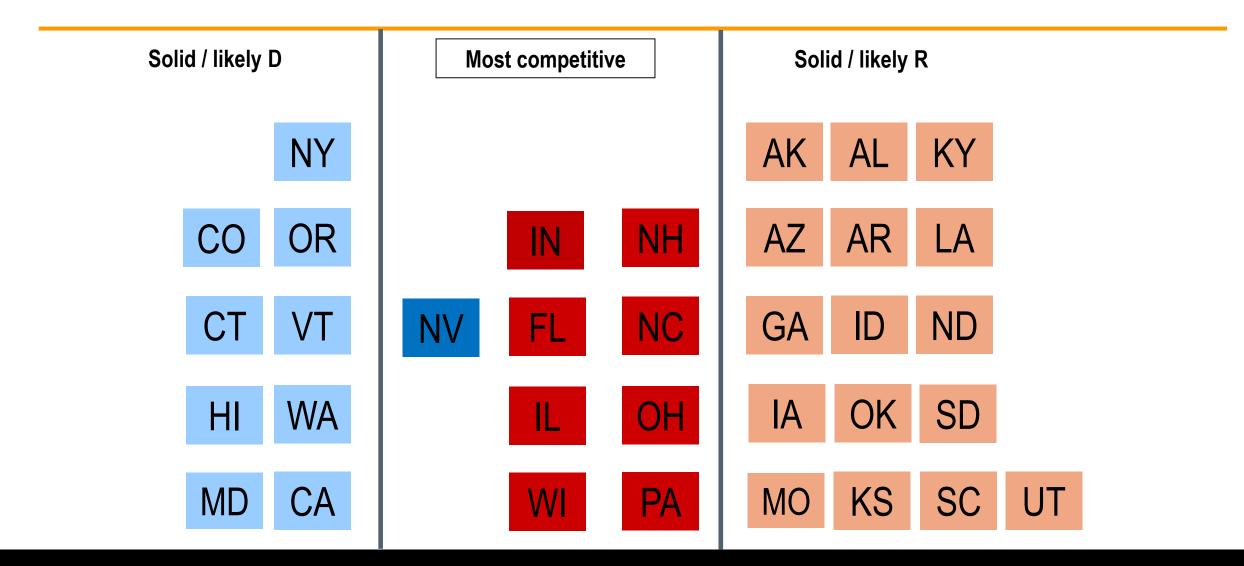
#### Analysis

- Democrats need a net gain of 4 seats to take control of the Senate if they secure the White House in 2016
- Republicans have 24 seats at risk and seven of those seats are in states that voted for Obama in 2012

THE WASHINGTON POST



#### Senate Races...GOP playing defense





#### House Race Ratings

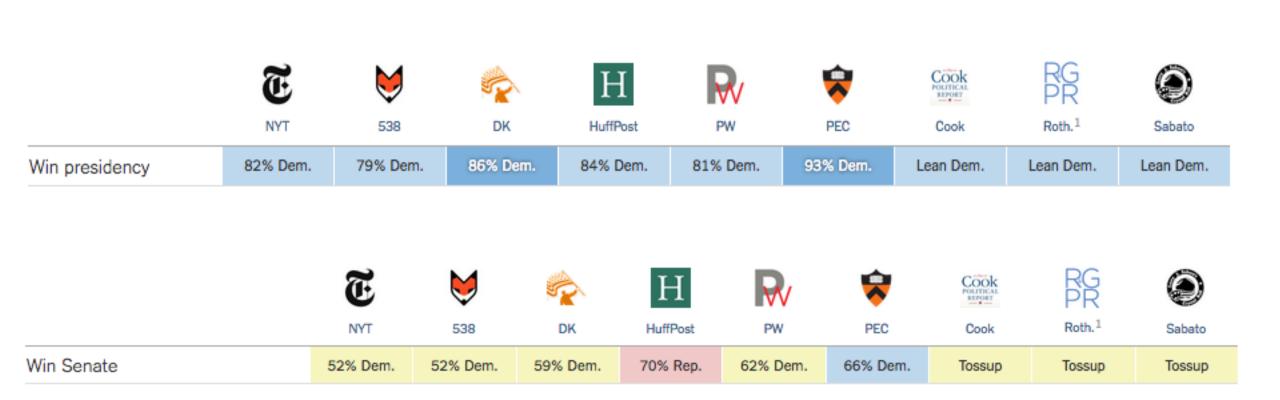
The *Cook Political Report* counts just 37 seats out of 435 as competitive, including 30 held by Republicans and seven held by Democrats.

Lean Democratic Lean Republican Democratic Toss Up Republican Toss Up DIST. DIST. DIST. DIST. CA-10 Denham CA-07 Bera AZ-01 OPEN CA-25 Knight CA-24 OPEN FL-18 OPEN CO-06 Coffman CA-21 Valadao FL-13 Jolly NE-02 Ashford FL-07 Mica CA-49 Issa MN-02 OPEN FL-26 Curbelo MI-01 OPEN **3 DEMOCRATS 0 REPUBLICANS** MN-08 Nolan MI-07 Walberg IL-10 Dold NV-04 Hardy IA-01 Blum MN-03 Paulsen NH-01 Guinta IA-03 Young NY-01 Zeldin NY-03 OPEN ME-02 Poliguin NY-23 Reed NV-03 OPEN NY-24 Katko **4 DEMOCRATS 4 REPUBLICANS** NJ-05 Garrett UT-04 Love NY-19 OPEN VA-10 Comstock NY-22 OPEN WI-08 OPEN PA-08 OPEN **0 DEMOCRATS 12 REPUBLICANS** TX-23 Hurd **0 DEMOCRATS 14 REPUBLICANS** 

> BASE RAILWAY

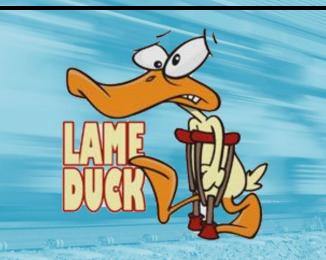
Bolded name denotes opposing party's seat Italicized name denotes Freshman member

#### Oddsmakers: Who Will Win the Presidency & the Senate?





## Lame Duck Session & Transition





#### 2016 Lame Duck

Congress returns November 14

- Leadership elections
- Finish appropriations bills to avoid government shutdown
- WRDA bill
- TPP trade deal?
- Tax extenders?
- Nominations?
- Presidential transition

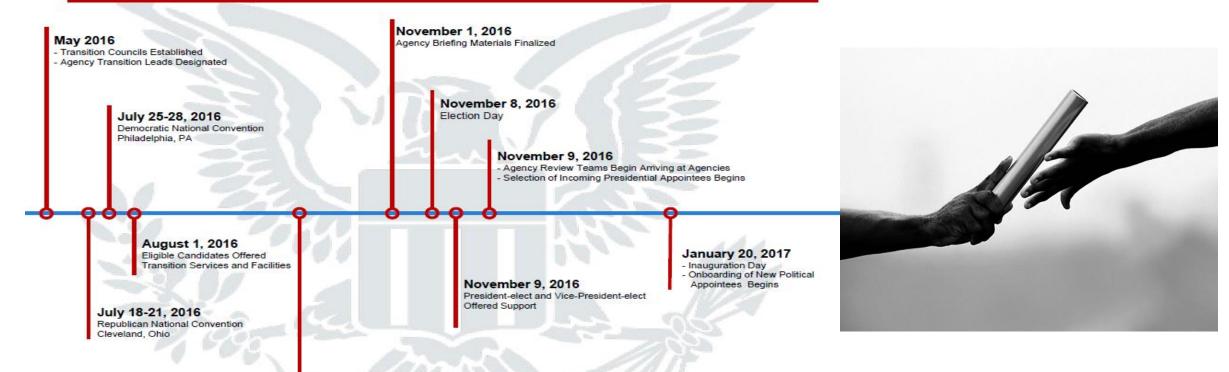


If con is the opposite of pro, then isn't Congress the opposite of progress? - Jon Stewart



#### Passing the Baton





September 15, 2016 Acting Officers Identified for Vacant Non-Career Positions



#### **Post-election Transition Implications**

- Administration
  - 4,000+ political positions to fill...1,200 1,400 requiring Senate confirmation
  - New DOT Secretary, FRA Administrator, STB commissioners, NTSB...
  - Presidential Emergency Board in 2017 (rail labor negotiations)?
  - Supreme Court vacancy(ies)
  - Philosophy / agenda on transportation, trade, taxes, labor, energy, environment, regulatory zeal...
- 115<sup>th</sup> Congress
  - Party leader elections...GOP fallout?
  - Potential for new leadership in key Congressional Committees
  - Speaker's "Better Way" agenda...vs POTUS / Senate Democrat agenda?



# nvesting focusing on Opportunities



2016 BNSF Shortline Conference

# **Shortline Awards**

# **Dean Wise**

# **Merril Lieb**

BNSF Railway Vice President Network Strategy

BNSF Railway Assistant Vice President Shortline Development



## BNSF Commends the Following Shortlines for Their Commitment to Safety

#### Shortlines With No FRA Reportable Injuries in 2015

Acadiana Railway Alabama Warrior Railway Albany & Eastern Railroad Apache Railway Appanoose County Community Railroad Arizona & California Railroad Arizona Central Railroad Arkansas-Oklahoma Railroad Austin Western Railroad Ballard Terminal Railroad **Bighorn Divide & Wyoming Railroad** Blackwell Northern Gateway Railroad Brownsville & Rio Grande International Railway **Burlington Junction Railway** Butte, Anaconda & Pacific Railway Camden & Southern Railroad Cascade & Columbia River Railroad Chicago Southshore & South Bend Railroad Central Montana Rail Chicago Fort Wayne & Eastern Railroad City of Prineville Railroad Columbus & Greenville Railway Corpus Christi Terminal Railroad D & I Railroad Dakota Southern Railway Delta Valley & Southern Railway Denver Rock Island Railroad De Queen & Eastern Railroad East Camden & Highland Railway Ellis & Eastern Company Farmrail Corp.

Galveston Railroad Garden City Western Railway **GNP** Railwav Golden Triangle Railroad Grainbelt Corp. Grand Forks Railway Fort Worth & Western Railroad Great Northwest Railroad Heart of Texas Railroad Hollis & Eastern Hondo Railwav Hutchinson & Northern Railway Illinois & Midland Railroad Illinois Western Railroad Kansas Eastern Railroad KAW River Railroad **Keokuk Junction Railway** Kiamichi Railroad **Kingman Terminal Railroad** Little Rock Port Authority Railroad Little Rock & Western Railway Los Angeles Junction Railway Louisiana & Delta Railroad Lubbock & Western Railway Luxapalila Valley Railroad M & B Railroad Meeker Southern Railroad Minnesota Northern Railroad Minnesota Prairie Line Minnesota Southern Railway Mission Mountain Railroad

Mississippian Railway Cooperative Mohall Central Railroad Mohall Railroad Mount Vernon Terminal Railway Nebraska Kansas & Colorado Railway Nebraska Northwestern Railroad Mississippi Central Railroad Northern Lines Railway Northwestern Oklahoma Railroad **Orange Port Terminal Railway** Otter Tail Valley Railroad Pacific Sun Railroad Palouse River & Coulee City Railroad Peninsula Terminal Railroad Plainsman Switching Company Port Harbor Railroad Portland & Western Railroad Portland Vancouver Junction Railroad **Puget Sound & Pacific Railroad Richmond Pacific Railroad Ripley & New Albany Railroad Riverport Railroad** RJ Corman Railroad, Tennessee Terminal Rutland Line Sabine River & Northern Railroad Sacramento Valley Railroad Salt Lake City Southern Railroad Salt Lake Garfield & Western Railway San Antonio Central Railway San Diego & Imperial Valley Railroad San Joaquin Valley Railroad

Semo Port Railroad Sidney & Lowe Railroad Sisseton Milbank Railroad South Chicago & Indiana Harbor Railway South Kansas & Oklahoma Railroad South Plains Lamesa Railroad Southern Railway of British Columbia Southern Railway of Vancouver Island St. Croix Valley Railroad Stillwater Central Railroad Stockton Terminal & Eastern Railroad Swan Ranch Railroad Tacoma Rail Mountain Division Tazewell & Peoria Railroad **Temple & Central Texas Railway** Texas & Oklahoma Railroad **Texas Central Business Lines** Texas Northeastern Railroad Texas Rock Crusher Railway Toledo, Peoria & Western Railway Transdistribution Brookfield Railroad Utah Central Railway Utah Railway V & S Railway Washington and Idaho Railway West Isle Line Wichita Tillman & Jackson Railway YCR Corporation Yellowstone Valley Railroad





#### **Special Recognition Award**



Investing Füture Opportunities





## Shortline of the Year



Investing Füture Opportunities

